

*Platinum Equity*→

# An Introduction to Platinum Equity

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January 2024

*Platinum Equity*→

# Platinum Equity at a Glance

## Overview

- Since 1995, we've been going all in to make better businesses and build value
- Cycle-tested, differentiated M&A&O investment approach that works across industries and transaction types:
  - In-house operations experts integrated in every step of the deal
  - Partnering with management teams to reach shared ambitions
  - Execution-focused approach, sweating the details and rolling up our sleeves with partners
  - Expertise in complex transactions and carveouts
- Headquartered in Los Angeles with offices in Boston, Greenwich, New York, London, and Singapore

Assets Under  
Management

\$47B+

Acquisitions  
Since 1995

450+

Portfolio  
Revenue

~\$90B

## Fund History

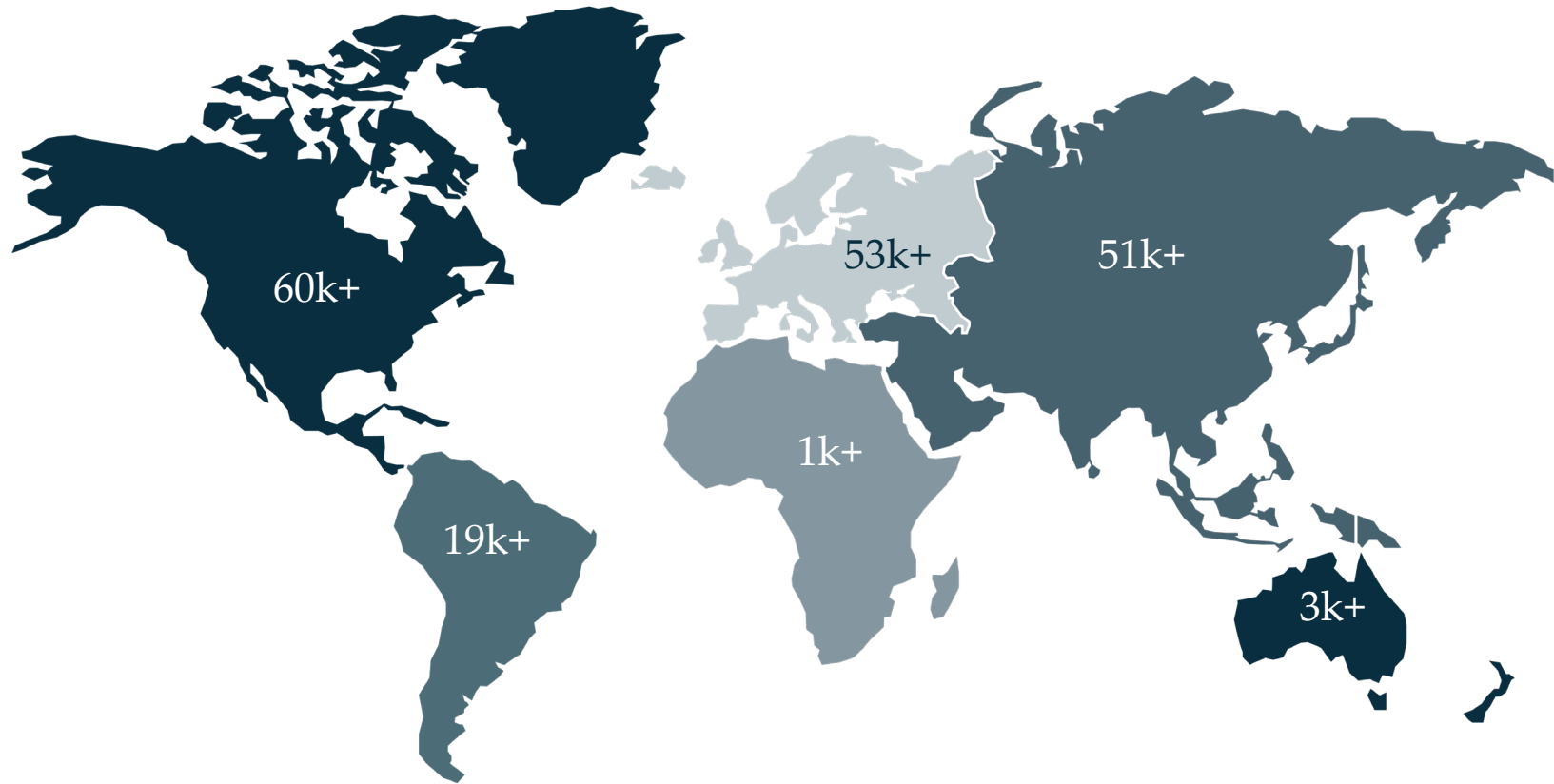
▶ Fund V 2019 Vintage	\$10B
▶ Small Cap 2018 Vintage	\$1.5B
▶ Fund IV 2016 Vintage	\$6.5B
▶ Fund III 2012 Vintage	\$3.75B
▶ Fund II 2007 Vintage	\$2.75B
▶ Fund I 2004 Vintage	\$700M
▶ Pre-Fund 1995-2004	\$500M+



Portfolio company revenue as of September 30, 2023. Pre-fund cash invested and Platinum Equity Capital Partners Funds I, II, III, IV and V; and Platinum Equity Small Cap total capital commitments.

# Broad Expertise and Global Reach

~50 Portfolio Companies with 188k+ Employees Across 6 Continents



## Industry Agnostic Approach



Consumer /  
Retail



Healthcare



Media &  
Telecom



Technology



Finance



Industrials



Natural  
Resources

# Investment Criteria

- Well-positioned in mature markets
- Long-term customers and stable revenue
- Growth opportunities through acquisitions or investments
- Business models with significant variable cost structure
- Ability to drive operational improvements

## A Flexible Investment Style

Investing out of Small Cap and Large Cap Funds

Enterprise Value  
up to

\$10B

Historical Equity  
Deployments up to

\$4B

Capacity to Write  
Equity Check up to

\$5B

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## Global Scale Capable Carve-Out Expertise

▶ Corporate Divestitures

▶ Private Transactions

▶ Public-to-Private

▶ Special Situations



# Core Competency: Acquiring Non-Core Divisions of Global Corporations

Hands-on collaboration with division-leaders to realize the company's fullest potential



Acquired the Network Power business from Emerson, rebranded as Vertiv. Emerson retained a minority interest in the business.

## The “O”

- Build on portfolio of product and service offerings for power, thermal, and IT management capabilities.
- Rationalize complex systems landscape inherited through multiple acquisitions.
- Emphasize growth, speed, agility, and profitability.

## Status

- Divested: February 2020



Acquired Wyndham European Vacation Rentals from Wyndham Worldwide. Rebranded as Awaze.

## The “O”

- Integrate operations of businesses acquired in the past.
- Streamline operations and structures.
- Cross-sell inventory across brands and geography.

## Status

- Current: Acquired May 2018



Kohler Energy Division

Acquiring Kohler Energy from Kohler Co. Kohler to retain a minority interest in the business.

## The “O”

- Supply chain optimization focused on improving sourcing model, leveraging low-cost regions, and improving material planning
- Drive labor efficiencies through automation, as well as consolidate footprint in key locations globally
- Improve R&D function by standardizing engineering services and processes, and focus on shared functions across business units

## Status

- Current: Signed November 2023



Acquired Club Car from Ingersoll Rand for \$1.7 billion.

## The “O”





- Pursue growth opportunities in the consumer and commercial markets.
- Identify strategic partnerships through add-on acquisitions to penetrate new geographies and adjacent markets.
- Execute on various operational improvement opportunities with a focus in technical innovations.

## Status

- Current: Acquired June 2021



# Creating Value Across Transaction Types

Non-Core Divestitures/ Complex Carve-Outs	Traditional Private Equity	Industries in Transition	Public-to-Private	Special Situations
 <p><b>IMERYS</b></p> <p>Rebranded as Calderys and combined with <b>HarbisonWalker International</b>; a leading global provider for industries operating in high temperature conditions</p>	 <p><b>BISCUIT</b> INTERNATIONAL</p> <p>Leading European manufacturer of private-label sweet biscuits</p>	 <p><b>deluxe</b></p> <p>End-to-end post production services for the world's leading content production studios</p>	 <p><b>CISION</b></p> <p>Provider of software and services to PR and marketing professionals</p>	 <p><b>AMERI</b> RENT</p> <p>Equipment rental services provider in the U.S. primarily serving commercial contractors</p>
 <p><b>WYNDHAM</b> WORLDWIDE</p> <p>Rebranded as Awaze; Manager of European vacation rentals</p>	 <p><b>CABINETWORKS</b> GROUP</p> <p>A manufacturer and distributor of kitchen and bath cabinets</p>	 <p><b>Clipper</b> WINDPOWER</p> <p>Provider of wind turbine parts and services</p>	 <p><b>MCC</b> GLOBAL LABEL SOLUTIONS</p> <p>Provider of labels and packaging solutions</p>	 <p><b>aquilix</b></p> <p>Rebranded as HydroChem; Provider of industrial services to the oil, gas, and energy industries</p>
 <p><b>CBS</b> CORPORATION</p> <p>Rebranded as Exterion Media; a leading European out-of-home media company.</p>	 <p><b>United</b> SITE SERVICES</p> <p>Portable sanitation and related site service solutions</p>	 <p><b>sensis</b></p> <p>Australian print and online directories business</p>	 <p><b>pci</b></p> <p>Provider of electronics manufacturing services ("EMS")</p>	 <p><b>KEMET</b> Electronic Components CHARGED</p> <p>Global manufacturer of capacitors used in a broad range of electronics</p>
 <p><b>Lifescan</b></p> <p>Provider of blood glucose monitoring products and solutions for the treatment of diabetes</p>	 <p><b>HUSKY</b></p> <p>Global supplier of injection molding equipment and services to the plastics industry</p>	 <p><b>The San Diego Union-Tribune</b></p> <p>Local daily newspaper business</p>	 <p><b>1</b> <b>CUSTOM TRUCK</b> ONE SOURCE</p> <p>Provider of specialty equipment serving highly attractive and growing infrastructure-focused end markets</p>	 <p><b>TERRATEST</b></p> <p>International contractor providing foundation work</p>



The Platinum Difference:

# M&A&O<sup>®</sup>

**People:** Our people are the foundation, bringing M&A&O to life with on- the-ground expertise

Large in-house team with real-world industry experience

Focus on empowering management to drive change and long-term growth

Hands-on experience across all facets of a business

Proven operational toolkit to build enterprise value

**Process:** The “O” is integrated into every step of the deal to drive flawless, flexible execution and new value creation in partnership with management

Transaction development

Uncovering opportunities by bringing in-house operations specialists early

Diligence

Taking on complex transactions with targeted diligence and creative problem-solving, understanding all details of operations

Deals

Enabling seamless transitions with early planning to close with speed and certainty

Post-close

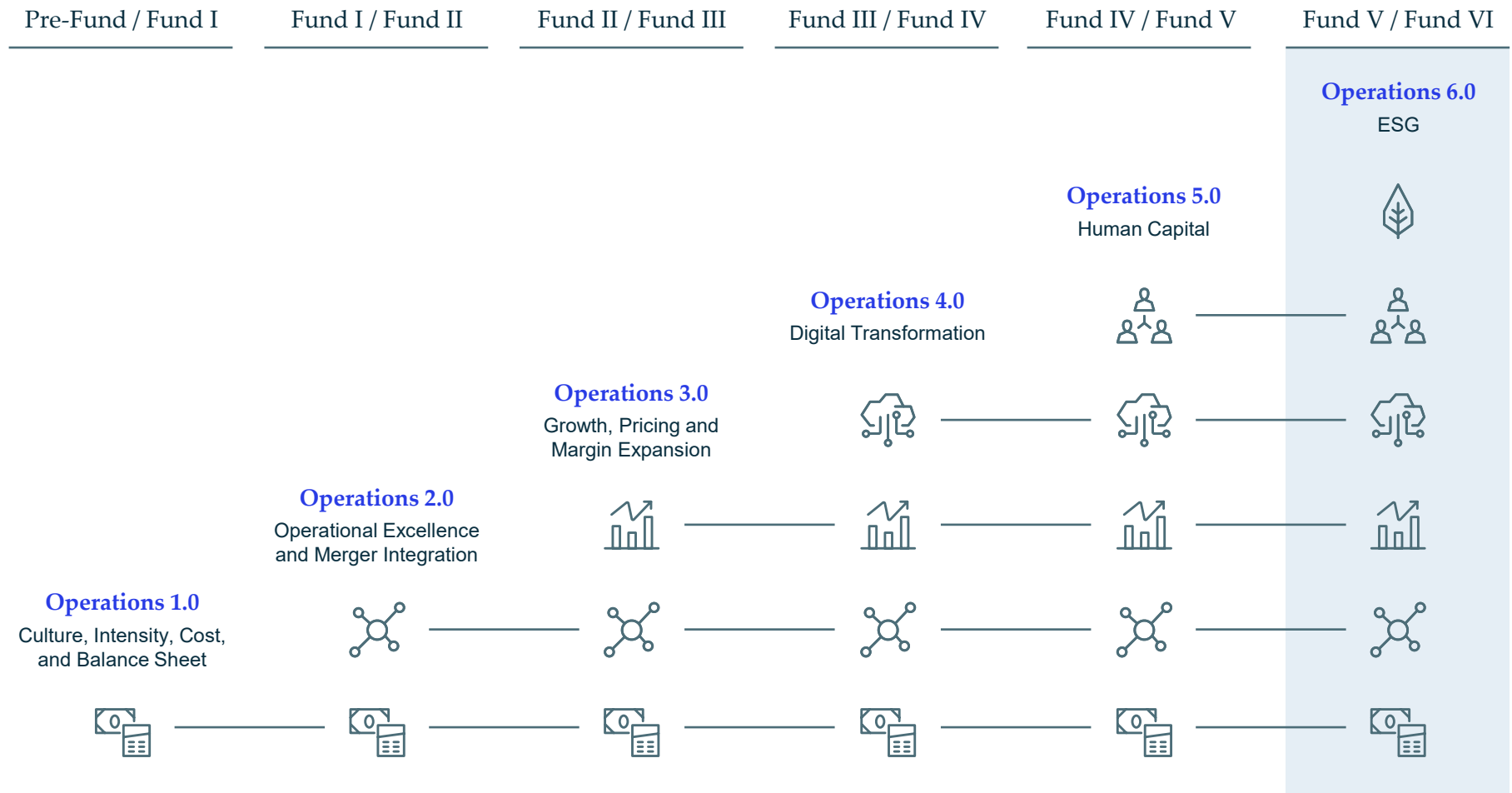
Building enterprise value through full integration between M&A and operations

Operating

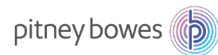
Collaborating with management on disciplined operational improvements for long-term growth



# Evolution of the “O” Playbook



# Partnering with Industry Leaders



# 47 Deals in 12 Months

## 10

### Platform Acquisitions



**KOHLER**

**Kohler Energy**  
November 2023

PENDING



**AUGUSTA**  
SPORTSWEAR BRANDS

**Augusta Sportswear**  
October 2023



## 9

### Divestitures



# 47 Deals in 12 Months (contd.)

## 28 Add-on Acquisitions

### **Confidential**

Confidential  
Confidential  
Confidential  
Confidential  
Confidential

### **Awaze**

Gael Holidays  
Zugvogel-Reisen GmbH

### **Calderys**

HarbisonWalker International

### **Hop Lun**

Rainbow West Apparel

### **LRG**

First Union Property Company  
Liberty Gate  
Rosdale Lettings Specialist  
Stanley and Partners  
Stirling Ackroyd  
Alexander and Co.

### **Solenis**

CedarChem  
Diversey  
Grand Invest Group  
Kolb Distribution

### **TruckPro**

Inland Truck Parts & Service  
Matuszko Trailer Repair  
Plaza  
Whatever It Takes Repair

### **Unical**

iAero Thrust

### **Urbaser**

Planta de RCD's Roviña, S.L.  
Reciclados Palancia Belcaire  
UBB Waste  
Carmona – Invetimentos

## Featured Add-ons



### **Solenis – Diversey**

July 2023



### **Imerys – HarbisonWalker**

February 2023



\*Pending  
For illustrative purposes.

# Select Activity Highlights

## Acquisitions

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### **\$4.2B Purchase Price**

Business Services  
Acquisition from China Tianying Inc  
October 2021



### **\$7.2B Purchase Price**

Technology  
Acquisition from HNA Technology Co  
July 2021



### **\$4.5B Purchase Price**

Education Services  
Acquisition from funds managed  
by affiliates of Apollo  
July 2021



### **Small Cap Fund Acquisition**

Industrials  
Private Transaction  
August 2021

## Divestitures

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### **Sold to Husqvarna Group**

Consumer  
November 2021



### **Sold to Sonoco**

Packaging  
January 2022



### **Listed on the NYSE**

Technology  
February 2020



### **Sold via Merger to SPAC**

Business Services  
February 2020




For illustrative purposes  
The portfolio companies identified here are indicative of recent transactions that Platinum Equity has made and examples of companies it seeks to acquire. For an exhaustive list of all of Platinum Equity's portfolio companies please see slides 14 to 22.

# Our Current Portfolio



# 52 Portfolio Companies

Company	Overview	Description
	TRANSACTION TYPE: <b>Private Transaction</b> INDUSTRY: <b>Media &amp; Telecom</b> ACQUISITION DATE: <b>December 2020</b>	A leading manufacturer and distributor of pull tabs, electronic pull tabs, bingo products and electronic bingo devices for charitable organizations.
	TRANSACTION TYPE: <b>Private Transaction</b> INDUSTRY: <b>Business Services</b> ACQUISITION DATE: <b>October 2023</b>	Augusta Sportswear Brands comprises of a portfolio of complementary brands that are suppliers of team uniforms, and off-field performance wear and fan apparel for the youth and recreational sports markets.
	TRANSACTION TYPE: <b>Private Transaction</b> INDUSTRY: <b>Business Services</b> ACQUISITION DATE: <b>November 2017</b>	Comprises three business lines for government payments and corrections services that operate independently under the Aventiv corporate umbrella: Securus Technologies, JPay, and AllPaid.
	TRANSACTION TYPE: <b>Divestiture from Wyndham Worldwide</b> INDUSTRY: <b>Hospitality</b> ACQUISITION DATE: <b>May 2018</b>	One of the largest managed vacation rentals and holiday resorts business in Europe, which brings together some of the continent's most trusted travel brands, including cottages.com, Hoseasons and NOVASOL.
	TRANSACTION TYPE: <b>Private Transaction</b> INDUSTRY: <b>Food and Beverage</b> ACQUISITION DATE: <b>February 2020</b>	A leading European manufacturer of private label sweet biscuits, including traditional biscuits and a growing portfolio of products for consumers with specific dietary requirements.
	TRANSACTION TYPE: <b>Divestiture from Pitney Bowes</b> INDUSTRY: <b>Business Services</b> ACQUISITION DATE: <b>July 2018</b>	Acquired Pitney Bowes's Document Messaging Technologies (DMT) production mail business and supporting software for \$361 million. A leading global provider of mission critical, "data through delivery" solutions including equipment, software, and services for postal and parcel automation integrity.



# 52 Portfolio Companies

Company	Overview	Description
	TRANSACTION TYPE: <b>Private Transaction</b> INDUSTRY: <b>Building Products</b> ACQUISITION DATE: <b>May 2021</b>	The largest independently owned manufacturer and distributor of kitchen and bath cabinets in the United States under the nation's leading brands, including: KraftMaid, Medallion, Smart, Merillat, Yorktowne, Echelon, and more.
	TRANSACTION TYPE: <b>Divestiture from Imerys</b> INDUSTRY: <b>Industrials</b> ACQUISITION DATE: <b>January 2023</b>	Acquired for approximately €930M, Calderys is a global solutions provider for industries operating in high temperature conditions, serving customers in the iron and steel, thermal and foundry markets. Platinum Equity acquired HarbisonWalker International (HWI) by way of a merger agreement with Calderys and combined the companies in February 2023.
	TRANSACTION TYPE: <b>Private Transaction</b> INDUSTRY: <b>Technology</b> ACQUISITION DATE: <b>December 2019</b>	Provider of technology-driven, digital performance marketing solutions to drive lead generation and end-to-end customer acquisition.
	TRANSACTION TYPE: <b>Public-to-Private</b> INDUSTRY: <b>Technology</b> ACQUISITION DATE: <b>January 2020</b>	Acquired for approximately \$2.7 billion, Cision is a leading global provider of software and services to public relations and marketing communications professionals.
	TRANSACTION TYPE: <b>Divestiture from United Technologies</b> INDUSTRY: <b>Natural Resources</b> ACQUISITION DATE: <b>August 2012</b>	Provider of wind turbine components and services. Installed base at customer sites in the U.S. and Mexico.
	TRANSACTION TYPE: <b>Divestiture from Ingersoll Rand</b> INDUSTRY: <b>Transportation &amp; Mobility</b> ACQUISITION DATE: <b>June 2021</b>	Acquired for approximately \$1.7 billion, Club Car is a global manufacturer of golf cars, utility, personal transportation and other low-speed vehicles, including all-electric models, and related aftermarket parts and services.



# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Building Products</b></p> <p>ACQUISITION DATE: <b>September 2023</b></p>	<p>Cook &amp; Boardman is a leading specialty distributor of commercial door and security integration solutions. The company offers a broad range of products including metal and wood doors, locks, doorframes, and other related building components for non-residential applications. It operates a network of more than 70 locations across 21 states, and services its customers nationwide.</p>
	<p>TRANSACTION TYPE: <b>Public Transaction</b></p> <p>INDUSTRY: <b>Specialty Equipment Rental &amp; Sales</b></p> <p>ACQUISITION DATE: <b>April 2021</b></p>	<p>A \$2.5 billion combined enterprise value of Nesco Holdings and Custom Truck One Source (CTOS) . CTOS is a leading providers of specialized truck and heavy equipment solutions, including rental, sales and aftermarket parts and service.</p>
	<p>TRANSACTION TYPE: <b>Divestiture from Multiple Sellers</b></p> <p>INDUSTRY: <b>IT Services</b></p> <p>ACQUISITION DATE: <b>October 2001</b></p>	<p>Processes freight bills, mines data, and consults on logistics of the global freight market.</p>
	<p>TRANSACTION TYPE: <b>Divestiture from WorldCom</b></p> <p>INDUSTRY: <b>Telecom</b></p> <p>ACQUISITION DATE: <b>March 1997</b></p>	<p>Provides billing and back-office outsourcing services to telecommunications carriers, resellers, agents, and service providers.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Industrials</b></p> <p>ACQUISITION DATE: <b>October 2019</b></p>	<p>A marine contractor that specializes in cruise ship interiors, providing both new build and refit services to ship builders and cruise operators.</p>
	<p>TRANSACTION TYPE: <b>Divestiture from Deluxe</b></p> <p>INDUSTRY: <b>Entertainment</b></p> <p>ACQUISITION DATE: <b>June 2020</b></p>	<p>A leading provider of end-to-end post production services for the world's leading content production studios.</p>









# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private</b></p> <p>INDUSTRY: <b>Food and Beverage</b></p> <p>ACQUISITION DATE: <b>December 2023</b></p>	E&A Scheer is the largest global blender and vendor of premium rum in bulk. Headquartered in Amsterdam the company specializes in sourcing and blending to create high-quality, custom-made rum blends for business-to-business customers. The company's blending operation is located at its Amsterdam headquarters. Its aging facilities, including subsidiary The Main Rum Company, are located in Liverpool, United Kingdom.
	<p>TRANSACTION TYPE: <b>Public-to-Private</b></p> <p>INDUSTRY: <b>Equipment Rental</b></p> <p>ACQUISITION DATE: <b>August 2016</b></p>	Acquired Electro Rent Corporation for approximately \$382M. Equipment rental company providing electronic test and measurement equipment to customers in the U.S., Europe, and Asia.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Food and Beverage</b></p> <p>ACQUISITION DATE: <b>March 2020</b></p>	Fantini Group Vini acquires grapes from local farmers, oversees production and markets wines under specialty labels to customers internationally.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Interactive Entertainment</b></p> <p>ACQUISITION DATE: <b>May 2021</b></p>	A premier skill-based mobile gaming platform that joins gamers from around the world to play and compete in tournaments.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Packaging</b></p> <p>ACQUISITION DATE: <b>August 2023</b></p>	HC Companies produces a wide range of planters, pots, and accessories for the greenhouse, nursery and retail markets.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Consumer</b></p> <p>ACQUISITION DATE: <b>September 2022</b></p>	One of the world's largest designers and manufacturers of undergarments and swimwear sold in the US, UK and EU.



# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Diversified Industrials</b></p> <p>ACQUISITION DATE: <b>March 2018</b></p>	Acquired for \$3.85 billion, Husky is a global supplier of injection molding equipment and services to the plastics industry. A leading provider of PET systems, aftermarket tooling, medical molds, and specialty closure molds.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Food and Beverage</b></p> <p>ACQUISITION DATE: <b>May 2019</b></p>	Global provider of frozen seafood products, including hake, Argentine red shrimp and squid. The company is vertically integrated across the full value chain, including wild catch, processing, commercialization and distribution.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Aerospace, Defense &amp; Government Services</b></p> <p>ACQUISITION DATE: <b>October 2017</b></p>	A leading global aerospace and defense supply chain service provider. Pattonair merged with Wesco Aircraft and the combined company now operates as Incora.
	<p>TRANSACTION TYPE: <b>Divestiture from HNA Group</b></p> <p>INDUSTRY: <b>Technology</b></p> <p>ACQUISITION DATE: <b>July 2021</b></p>	Acquired for \$7.2 billion, Ingram Micro is the world's largest provider of technology logistics services and solutions. Ingram Micro enables business partners to operate more efficiently through its vast global infrastructure and focus on cloud, mobility, technology lifecycle, supply chain and technology solutions.
	<p>TRANSACTION TYPE: <b>Divestiture from JELD-WEN Holding</b></p> <p>INDUSTRY: <b>Building Products</b></p> <p>ACQUISITION DATE: <b>July 2023</b></p>	Acquired for \$461 million, JELD-WEN Australasia is a leading Australian designer, manufacturer and distributor of windows and doors.
	<p>TRANSACTION TYPE: <b>Divestiture from Newell Brands</b></p> <p>INDUSTRY: <b>Consumer</b></p> <p>ACQUISITION DATE: <b>December 2018</b></p>	Acquired for approximately \$1.3 billion, Jostens is a provider of yearbooks, publications, jewelry and consumer goods that serve the K-12 educational, college and professional sports segments.



# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Distribution</b></p> <p>ACQUISITION DATE: <b>June 2020</b></p>	A national wholesale distributor of cosmetics and general merchandise.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Business Services</b></p> <p>ACQUISITION DATE: <b>February 2022</b></p>	One of the UK's largest property services firms specializing in residential property lettings, sales and associated professional services, including planning and surveying.
	<p>TRANSACTION TYPE: <b>Divestiture from Johnson &amp; Johnson</b></p> <p>INDUSTRY: <b>Healthcare</b></p> <p>ACQUISITION DATE: <b>October 2018</b></p>	Acquired from Johnson & Johnson for approximately \$2.1 billion, LifeScan is a provider of blood glucose monitoring products and solutions for the treatment of diabetes.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Business Services</b></p> <p>ACQUISITION DATE: <b>April 2019</b></p>	An international trade-services firm which specializes in customs brokerage, freight forwarding and trade consulting. One of the largest customs broker and entry filer in the United States and Canada.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Business Services</b></p> <p>ACQUISITION DATE: <b>December 2020</b></p>	A full-service, global apparel and accessories company that creates, designs, produces and distributes a full range of licensed, private label and branded products.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Education Services</b></p> <p>ACQUISITION DATE: <b>July 2021</b></p>	Acquired for approximately \$4.5 billion, McGraw Hill is a top provider of educational materials in both Higher Education and K-12 markets, and leading content provider in medical, technical and business professional training.









# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Distribution</b></p> <p>ACQUISITION DATE: <b>March 2021</b></p>	One of the largest master distributors in healthcare and serves as an essential intermediary between medical supply manufacturers and a highly-fragmented base of regional and specialty distributor customers.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Industrials</b></p> <p>ACQUISITION DATE: <b>October 2021</b></p>	A leading global manufacturer and distributor of professional-grade consumable parts and attachments used in forestry, lawn and garden, agriculture, and concrete cutting applications.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Building Products</b></p> <p>ACQUISITION DATE: <b>April 2021</b></p>	A leading importer and distributor of premium porcelain tile and luxury vinyl tile used primarily in remodel and replacement projects by both residential and commercial end users.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Industrials / Healthcare</b></p> <p>ACQUISITION DATE: <b>December 2021</b></p>	A global leader in the design and manufacturing of high-performance protective cases and rugged gear for professionals and outdoor enthusiasts, and temperature-controlled supply chain solutions for the healthcare industry.
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Consumer</b></p> <p>ACQUISITION DATE: <b>September 2021</b></p>	A leading provider of pet products sold through a wide range of retail partners.
	<p>TRANSACTION TYPE: <b>Public-to-Private</b></p> <p>INDUSTRY: <b>Metals &amp; Mining</b></p> <p>ACQUISITION DATE: <b>October 2007</b></p>	Processes, fabricates, and distributes metal sheet, coil, plate, and long products through service centers in North America and China. IPO'd in August 2014.



# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Chemicals</b></p> <p>ACQUISITION DATE: <b>November 2021</b></p>	<p>Acquired Lonza's water care business for \$630 million in February 2019. Rebranded as Sigura. In November 2021, Sigura merged with Solenis for a total combined transaction value of approximately \$6.5 billion. In July 2023 Solenis acquired Diversey Holding for \$4.6B. Solenis is a leading global producer of specialty chemicals, focused on delivering sustainable solutions for water-intensive industries.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Consumer</b></p> <p>ACQUISITION DATE: <b>July 2021</b></p>	<p>A leading global sewing machine and accessories company. SVP Worldwide accounts for more than one out of three consumer sewing machines sold worldwide through three iconic brands: SINGER®, VIKING®, and PFAFF®.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Consumer</b></p> <p>ACQUISITION DATE: <b>March 2023</b></p>	<p>Manufactures animal gates and fencing solutions, tractor implements, planters and fire rings, and animal feeding and handling equipment for ranchers, large institutional farms and smaller farming enthusiasts.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Distribution</b></p> <p>ACQUISITION DATE: <b>October 2019</b></p>	<p>A leading distributor of heavy-duty truck and trailer products, and provider of advanced repair services.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Aerospace</b></p> <p>ACQUISITION DATE: <b>August 2021</b></p>	<p>One of the largest suppliers of new and used serviceable material for the global aerospace industry.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Industrial Services</b></p> <p>ACQUISITION DATE: <b>August 2017</b></p>	<p>A leading provider of portable sanitation and related site service solutions in the United States.</p>



# 52 Portfolio Companies

Company	Overview	Description
	<p>TRANSACTION TYPE: <b>Private Transaction</b></p> <p>INDUSTRY: <b>Environmental Services</b></p> <p>ACQUISITION DATE: <b>October 2021</b></p>	<p>Acquired for approximately \$4.2 billion, Urbaser is a leading global environmental management company oriented towards sustainability and innovation.</p>
	<p>TRANSACTION TYPE: <b>Private Transaction*</b></p> <p>INDUSTRY: <b>Building Products</b></p> <p>ACQUISITION DATE: <b>October 2023</b></p>	<p>US LBM is one of the nation's leading distributors of specialty building materials. The company offers a comprehensive portfolio of specialty products, including windows, doors, millwork, wallboard, roofing, siding, engineered components and cabinetry.</p>
	<p>TRANSACTION TYPE: <b>Divestiture from Staples, Inc.</b></p> <p>INDUSTRY: <b>Business Services</b></p> <p>ACQUISITION DATE: <b>April 2017</b></p>	<p>A leading B2B distributor of office products in Australia and New Zealand. Rebranded as Winc.</p>
	<p>TRANSACTION TYPE: <b>Corporate Divestiture</b></p> <p>INDUSTRY: <b>Industrials</b></p> <p>ACQUISITION DATE: <b>July 2018</b></p>	<p>Provides temporary access mat solutions to remote construction sites, primarily serving the oil/gas (pipeline) and powerline sectors in the U.S. that enable the navigation of difficult terrain and mitigation of environmental disruption, particularly in federally protected wetland.</p>



\* US LBM is equally owned and controlled with funds managed by Bain Capital.

# Legal Notices

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